Children & Young People	Non Covid-19 Pressures	COVID-	19 Specific PRE	SSURES	
DIVISION	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery (£,000)	Total
Individual Schools Budgets	30	8	0	0	38
Resources	0	0	0	0	0
Standards	0	46	0	0	46
Total CYP	30	54	0	0	84

									20-21 Sensiti	vity			MTFP Risk 21-22
Children & Young People	Non Covid-19 Pressures	COVID	- 19 Specific PRE	ESSURES		HEADLINE PRESSURE ANALYS	IS	Worst	Medium	Best	Pressure	Risk	Notes
Division / Description of Pressure	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	due to changes	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivit Worst £'000	y: Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Individual Schools Budgets					Core assumptions on how the value been calculated	State value range / monthly, weekly, daily impact if applicable							
Supply Compensation Scheme	0	8	0	0	The staff costs as a result of the delay in being able to implement the supply compensation scheme for schools.	This is for the summer term and the costs will be £8,000 per term.	10% it is highly likely that this will commence in September 2020.	16	0	0	0		
ICT cost	30	0	0	0	Total costs for the year to ensure all the essential upgrades are completed.			30	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Total ISB	30	8	0	0				46	0	0	0		
Resources	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery (£,000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivit Worst £'000	y: Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Pressure Here Pressure Here Pressure Here	0 0	0 0	0 0 0	0 0				0 0	0 0 0	0 0 0	(0	
Total Resources	0	0	0	0				0	0	0		0	
			-	-									
Standards	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery (£,000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivit Worst £'000	y: Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Loss of income for breakfast club for the summer term	0	46	0	0	This is the loss of income to the authority relating to the summer term whenthe breakfast clubs were unable to open.	£4,000 per week	50% - waiting for guidance from WG	156	104	46	52	Low	The risk for 21-22 is that no breakfast clubs operate duirng the 20-21 academic year
Pressure Here	0	0	0	0			,	0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Total Standards	0	46	0	0				156	104	46	52		
Total Children & Young People	30	54	0	0				202	104	46	52		

^{*}Core assumptions examples (time period ,number ,budget ,frequency, etc)

[~]Variable factors in Core assumptions (time period - sensitivity, numbers, policy, frequency, etc)

Social Care, Health & Safeguarding	Non Covid-19 Pressures	COVID	· 19 Specific PRE	SSURES	
DIVISION	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery	Total
Adult Services	0	0	0	0	0
Children Services	1,575	0	0	0	1,575
Community Care	0	0	273	0	273
Commissioning	0	0	0	0	0
Partnerships	0	0	0	0	0
Public Protection	0	0	224	0	224
Resources & Performance	0	0	0	0	0
	1,575	0	497	0	2,072

Social Care, Health & Safeguarding	Non Covid-19 Pressures	COVID	- 19 Specific PRES	SSURES		HEADLINE PRESSURE ANALYS	IS	20	-21 Sensitiv	rity	MTFP Risk 21-22		
Division	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst	Medium	Best	Pressure	Risk	Notes
Adult Services					Core assumptions on how the value been calculated	State value range / monthly, weekly, daily impact if applicable		Sensitivity: Worst £'000	Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0		<u> </u>		0	0	0	0		
Total Adult Services	0	0	0	0				U	U	0	0		
Children Services	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivity: Worst £'000	Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Placement costs for LAC and non LAC population	1,100	0	0	0	2019/20 M2 forecast			0	0	1,100	0	High	Dependant on how the LAC and non LAC population changes and any interventation action that can be taken such as MyST
Legal costs	238	0	0	0	2019/20 M2 forecast			0	0	238	0	High	
Agency staffing	237	0	0	0	2019/20 M2 forecast	237		237	0	0	0	High	Dependant on workforce planning and how quickly the service can pull away from reliance on agency staffing and move into a permanent Authority employed staffing structure that is stable
Total Children's Services	1,575	0	0	0				237	0	1,338	0		
Community Care	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivity: Worst £'000	Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Loss of non residential income	0	0	273	0	Drop in income for period 1 and period 2 4 weekly invoicing runs			273	0	0	0	High	The impact on the bottom line will depend on if Welsh Government reimburse the Authority for this lost income
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0		l		0	0	0	0		
Total Community Care	0	0	273	0				273	0	0	0		

Commissioning	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	of Income due	Costs incurred due to changes in service delivery	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivity: Worst £'000	Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Total Commissioning	0	0	0	0				0	0	0	0		
					•								
Partnerships	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	of Income due	Costs incurred due to changes in service delivery	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivity: Worst £'000	Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Total Partnerships	0	0	0	0				0	0	0	0		
Public Protection	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	of Income due	Costs incurred due to changes in service delivery	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivity: Worst £'000	Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Lost income for Registrars mainly due to cancelled/reduced weddings and ceremonies	0	0	200	0	Based on 3 months lost income since lockdown on 20th March to 20th June			200	0	0	0		Dependant on 1) if Welsh Government reimburse the Authority for this lost income, 2) how quickly lockdown measures are eased on weddings and ceremonies, 3) when lockdown measures are eased how quickly bookings will recommence, 4) capacity to accomodate bookings and 5) if we get a resurgence of the COVID 19
Lost income in Licensing	0	0	12	0				0	0	12	0		From street trading and entertainment but with lockdown easing this may only be shrot term
Lost income in Environmental Services	0	0	12	0	Based on first quarter			0	0	12	0	Low	Minimal loss from food safety and water sampling assume pick up once lockdown eases and being offset by savings on expenditure in not undertaking the work
Total Public Protection	0	0	224	0				200	0	24	0		
Resources & Performance	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss	Costs incurred due to changes in service delivery	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Sensitivity: Worst £'000	Sensitivity: Medium £'000	Sensitivity: Best £'000	£'000	High / Medium / Low	Notes
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Pressure Here	0	0	0	0				0	0	0	0		
Total Resources & Performance	0	0	0	0				0	0	0	0		
Total Social Care, Health & Safeguarding	1,575	0	497	0				710	0	1,362	0		

^{*}Core assumptions examples (time period ,number ,budget ,frequency, etc)

[~]Variable factors in Core assumptions (time period - sensitivity, numbers, policy, frequency, etc)

ENTERPRISE	Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES	
DIVISION	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery (£,000)	Total
Business Growth & Enterprise	0	0	62	0	62
Operations	1,106	717	1,141	206	3,170
Planning & Housing	250	0	1,090	23	1,363
MonLife	0	0	2,226	0	2,226
	1,356	717	4,519	229	6,821

		, , , ,	4,513		0,02.	=		2	0-21 Sensitiv	ity	MTFP Ris	k 21-22	7
ENTERPRISE	Non Covid-19 Pressures	COVIE	D- 19 Specific PRI	ESSURES		HEADLINE PRESSURE ANALYSIS		Worst	Medium	Best	Pressure	Risk	Notes
Division / Description of Pressure	Service Pressures no related to Covid-19 (£,000)	Expenditure t directly attributable to Covid- 19 (£,000)	of Income due			Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors						
					Core assumptions on how the value been calculated	State value range / monthly, weekly, daily impact if applicable							
Business Growth & Enterprise						прости одржава							
Borough Theatre - Loss of income.			D 62		Theatre will remain shut until January 1st.	Best Case - Already Assumed. Worst Case - Theatre will remain closed until April 1st (£0k) - Reduction in spend matches income	There should be no recurring pressure into 21-22 as we assume normal operation from April 1st. Only Risk is that social distancing guidelines impact on capacity beyond 1st April - this will effect income.			0) Medium	Limited capacity due to distancing guidelines could impact turnover in 21-22.
Total Business Growth & Enterprise	() (0 62		<u> </u>		enece income.		0 0	0			11 21-22.
Operations													
Schools Catering - Loss of income)	D 405) (Very low income Apr-July. Assume 40% meal uptake from Sept-March.	Worst Case - Meals at 30% for Sept- March (+£39k). Best Case - Meals at 60% Sept-March (-£78k)	Risks - We do not know what impact the restricted return of pupils to schools will have on meal numbers in September - We are assuming that by April 2021 service will return to normal but there is a risk that income levels could be hit in 21-22.	33	9 0	-78) Medium	There is a possibility that restricted numbers in schools carry forward in to 21-22 so income could be hit.
Building Cleaning - Increase in Staff Costs and loss of external income.) 124			We have assumed a 25% loss of external income as buildings have been closed Apr-Jun. We are assuming that increased cleaning requirements will increase ou total staff costs by a third.	accurate estimate and will not alter. Staff Costs Worst Case - Already in assumption. Best Case - Staff Costs will only increase by 15% (-£129k)	Increased hours could follow into 21-22 depending on cleaning guidelines etc) 0	-129		Medium	If extra cleaning is still required in 21-22 then staff costs will exceed budget.

					Increase in staff costs once	Worst Case assumed. However once	Risks - We do not know how								
					schools reopen in September.	schools go back in September costs	schools will look in September								
					Additional drivers could be	could increase significantly if social	and what transport will be								
					needed if additional pick	distancing requirements are still in	required. If social distancing								
					up/drops off are needed due	place. We can currently transport	requirements are still in place								
					to social distancing.	1360 pupils but if social distancing	costs could increase								
PTU - Staffing Pressure						measures are still in place this drops									
						to 157 pupils.	Significantly.								
						157 papils.									
															Staff pressure of 200k carried forward from 19-21 plus 60k additional
	260	177	0									200	e consti		saving that will not be made.
	260	1//	0	U	Mr. b	W	Control distance in the Control	-			-	260	High		saving that will not be made.
					We have assumed no private	Worst Case assumed, we don't think									
					hire will be received this	this will change.	mean that private hire is								
					financial year due to		affected going into 21-22.								
					transport/drivers needed to										
					meet social distancing										
					requirements once schools go										
PT11 1 (P. C					back. Loss of income from										
PTU - Loss of Private Hire Income due to Covid					external school contracts &										
					internal schools for swim										
					trips, school trips etc.										
															15
			207												If social distancing requirements are still in place in 21/22 then
			287					-			-	C	High		private hire income will be impacted.
					Little or no income from	Worst case assumed.	Risks - If social distancing								
DTU D					concessionary fares due to		requirements are still in place								
PTU - Decrease in Concessionary Fare Income due					decrease in passenger		passenger numbers will drop.								
to Covid.					numbers.										If cocial dictancing requirements are still in place in 21/22 passenger
			40										No. of the con-		If social distancing requirements are still in place in 21/22 passenger
			18		18-1-2			-			-		Medium	1	numbers will drop
PTU - Fixed Vehicle Costs	97	0	0		Historic maintenance	Worst Case assumed.						0-	High		Recurring pressure that will impact 21-22.
	97	U	0	U	overspend.			-			-	9/	High		
PTU - New Software Package		0	0												One off purchase cost. Annual support costs will be funded from existing budget.
	50	U	0	U				-			-		Low		Borrowing costs for three new vehicles esimated at 62k per year.
PTU - Vehicle Purchase	31	_	_	_											Half year costs included for this financial year.
	31	0	0	0				-			-	62	High		Hair year costs included for this financial year.
					Additional Staff required until	Best Case - already assumed.	The accumulation of unused								
					September when service will	Medium Case - Staff reqd until	leave will create a pressure								
					return to normal.	December (+£105k), Worst Case -	going forward - we will need								
Waste - Increased Staff Costs due to Covid social						Staff reqd until April (+£210k)	to pull in agency to cover								
distancing requirements.							addiitonal leave days taken.								
															We are hopeful that service will return to normal by April 2021 and
		210		0				210	105	0		C	Low		extra staff cover will not be needed.
				_	Additional vehicles required	Best Case - already assumed.								T	
					until September when service	Medium Case - Vehicles reqd until	I	1	1		1				
Waste - Increased vehicle Hire & Running Costs					will return to normal.	December (+£103k), Worst Case -		1							
due to Covid social distancing requirements.						Vehicles reqd until April (+£206k)	I	1	1		1				
and the second distancing requirements.								1							Me are boarful that are included as the area of the decision of
		200		200		1	I	200		_	1		J		We are hopeful that service will return to normal by April 2021 and
		206		206		We think this is an account.	 	206	103	0		C	LOW		extra staff cover will not be needed.
					The recycling market was in	We think this is an accurate	I	1	1		1				
					decline entering 20/21 and	projection and will not change.		1							
					has continued to fall. Reduced	1	I	1	1		1				
					recycling rebates plus	1		1							
					increased tonnage of material	1		1	1		1				
					collected at kerbside equals	1	I	1	1		1				
war allowed as a					increased treatment costs.	1		1							
Waste - additional recycling Costs					Additional bags, boxes etc for	1	I	1	1		1				
					increased collections at	1		1							
					kerbside.	1		1	1		1				
						1	I	1	1		1				
						1		1							
						1		1							Recurrent budget pressure in waste - previous overspends have
						1	I	1	1		1				been masked by grant/capital funding. If these funding streams stop
	432			0					0	0	<u> </u>	432	High		then a potential pressure in 21-22.
					Assume 20% drop off in	Best Case already assumed (£0k),	I	1	1						
Waste - External Trade Income					income.	Worst Case - 37% drop off in income	I	1	1						
External read intollie						(+£150k)	I	1	1		1				
			178				<u> </u>	150) (0			Medium	1	Economic downturn could impact trade income into 21-22.

-													
					Abeyance of closure of Usk	We think this is an accurate							
Waste - Existing budget Pressures					HWRC, contract inflation	projection and will not change.							Recurrent budget pressure in waste - previous overspends have
Waste - Existing budget i ressures					pressure.								been masked by grant/capital funding. If these funding streams stop
	236										23	5 High	then a potential pressure in 21-22.
					Based on assumption that	Best case - already assumed.	The accumulation of unused						
					normal work levels will	Medium case - normal work levels	leave will create a pressure						
					resume from July	wont return until September	going forward - we will need						
						(+£108k) Worst Case - Normal work	to pull in agency to cover						
Grounds Maintenance - Reduction in external						levels wont resume until January	addiitonal leave days taken.						
trade income as a result of Covid.						(+£111k)							
													11 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
								240	400				We are not certain on how covid will impact on business going but
Total Operations	1,106				1			219 824		- 207	1,08	LOW	we assume we will be back to normal levels come 1st April
Total Operations	2,200	,-	, 2,242			I		024	510	207	1,00		
Planning & Housing													
					Assumes £40k (10%)	Worst case - income drops to 50%	Risk a second Covid wave						
					reduction in income Apr-Jun.	(+£169k). Medium Case - Income	could shutdown market again						
Building Control - Impact of covid on fees.					Remainder of year to return to	drops 25% (+£104k). Best Case -	impacting turnover						Risk that econmic downturn will effect building sector so turnover
	0	L '	0 40	<u> </u>	normal levels.	already assumed.	<u> </u>	169	104	0	1	Medium	could be affected in 21-22.
					Applications down 25% on last	Worst Case - Already assumed. Best	Risk a second Covid wave				1		
		1			year. Delay in application fee	Case - Applications 10% down (-	could shutdown market again				1		
					increase by WG. Pre-app	£86k), Pre-app income 25% down (-	impacting turnover						
Planning - Reduction in planning fees					income 35% down.	£15k).							
Planning - Reduction in planning lees													
													Risk that econmic downturn will effect building sector so turnover
	0		0 253	3 (0		-101		Medium	could be affected in 21-22.
					PCN issues are very low	Worst Case - PCN numbers drop 15%	Recurring income shortfall						
					against budgeted levels - also	on forecast numbers (+£11k). Best	that needs to be dealt with.						
					affected by Covid lockdown.	Case - already assumed.	Risk of second covid wave						
Civil Parking Enforcement - Income Pressure					No indication that income will		could shutdown towns again						
Civil Farking Emorcement - Income Fressure					increase in 20-21.		and impact on PCN issues.						
													Service struggling to meet income budget, unless staffing issues
													resolved and activity improves then there will be a large pressure in
	250		31	1				11	0	0	25	High	21-22.
					P&D income minimal Apr-Jun,	Worst Case - 50% activity for	Further shutdown of towns						
Car Parking Income down due to Covid					50% of 19/20 activity for July,	remainder of year (+£157k) Medium	due to second wave.						
Restrictions.					70% of 19/20 activity for Aug-	Case - assumed in assumption (£0).							
Restrictions.					Sept. Permit income down	Best Case - 80% activity Aug-Sept. (-							Footfall in our car parks remain low into 21-22 as people choose to
	0		0 733	3 (£35k.	£95k)		157	0	-95		Medium	stay away from town centres.
					Based on average income to	Best Case - more adaptations are							
					date	able to be carried out as covid19	1				1		
						restrictions ease assumed only 20%	1				1		
						loss (-£17k), Worst Case -					1		
						contractors to carry out works are at	1				1		
Renovation grants - Loss of fee income due to		1				capacity and works are delayed and	1				1		
covid restrictions.						restictions are not eased (+£42k)	1				1		
											1		15 C - 14
						1	1				1		If Covid19 restrictions are not lifted and works cannot be carried out
						1	1				1		in the home this will lead to a further decrease in fee income. Also if
		1		2			1				1	Mand:	contractors are at capacity trying to play catch up this will have an
			33	3		But Government and an artists of	 	42		-17	1	Medium	effect on fee income.
					Based on government	Best Case - already assumed. Worst	1				1		
					guidance that every homeless	Case 60% increase on last year	1				1		
					person needs to be housed	(£+35k)	1				1		
Homelessness - Increase in B&B costs due to					and therefore currently	1	1				1		
Covid					assuming a 40% increase on						1		
					last year						1		This is just a best guess at what could happen, a second wave could
		1					1				1		mean costs escalate further and we have no idea how long this will
				23			<u> </u>	35				High	mean people have to stay in B&B
Total Planning & Housing	250	1	0 1,090	23				414	104	-213			
MONLIFE													
								ı	I		1	I	I

						Worst Case - already assumed (£0).	This figure has been netted off
						Best Case - 35% of income achieved	by Furlough credits of (£474k)
					21. Limited re-opening in	(-£367k)	We do not know what impact
					October.		distancing guidelines will have
							on memberships and
Loss of Leisure Centre Income due to sites being							admission income. Possibility
closed for Covid.							turnover will be impacted into
							21-22.
	0	0	1,752	0			
					Both sites will remain closed	Worst Case - Sites remain closed	This figure has been netted off
					until end of December.	until April 2021 (+£38k). Best Case -	by Furlough credits of (£110k)
					Limited opening for Gilwern in	Already assumed.	We do not know what impact
Outdoor Education - Loss of income as centres					final quarter. Only £38k		distancing guidelines will have
closed due to Covid					estimated for Qtr 4.		on bookings. Possibility
closed due to covid.							turnover will be impacted into
							21-22.
	0	0	393	0			
					Limited opening for Castle,	Worst Case - assumed (£0k) Best	This figure has been netted off
					Tintern, Shire Hall & TIC.	Case - Income hits 35% (-£42k).	by Furlough credits of (£65k)
					Forecast assumes 25% income		We do not know what impact
					achieved.		distancing guidelines will have
Museums & Attractions- Loss of income as sites							on visitor numbers.
closed due to Covid.							Possibility turnover will be
							impacted into 21-22.
	0	0	81	0			
TOTAL MONLIFE	0	0	2,226	0			
_							
TOTAL ENTERPRISE & MONLIFE	1,356	717	4,519	229			

*Core assumptions examples (time p	period ,number ,budget ,frequency, etc)
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[~]Variable factors in Core assumptions (time period - sensitivity, numbers, policy, frequency, etc)

Γ							
							We do not know what impact distancing guidelines will have on
							memberships and admission income. Possibility turnover will be
			-367			High	impacted into 21-22.
f			507			6	imported into 22 22.
							We may see a reluctance on schools to organise trips in the medium
	38					High	term, may impact on turnover in in 21-22.
Ī							. , ,
							We do not know what impact distancing guidelines will have on
ŀ			-42	_		High	visitor numbers. Possibility turnover will be impacted into 21-22.
	38	0	-409	0	0		
F	1,276	420	-829		1,087		

RESOURCES	Non Covid-19 Pressures	COVID	- 19 Specific PRES		
DIVISION	Service Pressures not related to Covid-19 (£,000)	Expenditure directly attributable to Covid- 19 (£,000)	Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery (£,000)	Total
Commercial, Corporate & landlord Services Finance Future Monmouthshire Information Communication Technology People	245 0 114 0	0 307 0 0	325 60 0 0	0 0 0 0	570 367 114 0 38
Ресуле	359				1,089

RESOURCES	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES			HEADLINE PRESSURE ANALYSIS			
Division / Description of Pressure	Service Pressures not related to Covid-19 (£,000)		Shortfall /Loss of Income due to Covid-19 (£,000)	Costs incurred due to changes in service delivery (£,000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	
					Core assumptions on how the value been calculated	State value range / monthly, weekly, daily impact if applicable		
Commercial, Corporate & landlord Services					Scen carearete	impace ii appireasie		
Estates - Income Pressure	245	0	0	0	income not reaching budgeted levels due to 3 issues 1) vacant space in Magor means rental income is down £79k 2) the budget assumed £100k income from the creation of a development company, this has not happened yet. 3) service charge income is below budget £65k.	Assumes no change for rest of year. Worst Case - Already assumed - development company income will not be achieved this year. Best Case - Magor vacant space is filled assume 50% of rental achieved (£34.5k), Assume service charge agreement is reached to 50% of budget (-£32.5k).	High risk that development company will not be set up so £100k recurring pressure. If Magor remains vacant then pressure on rental and service charge targets will remain into 21-22.	
Investment Income Pressure	0	0	200	0	Budget saving built into 20-21 MTFP to reflect additional properties. Assume no purchases in 20-21 due to impact of Covid on economy.	Worst Case - Already assumed (£0). Best Case - Investment property is purchased and savings generated from September (- £100k)	Impact of Covid on available properties/tenants going forward - High risk that this income will not be achieved in 21-22.	
MCC Markets - Income Loss			125		No income for Apr-Jun. Assume opening from July onward at 50% rental activity.	Worst Case - Remaining Rental to be 35% (+£27k). Best Case Remaining Rental to hit 65% (-£25k)	Second wave will re-close Markets.	
Total Commercial, Corporate & landlord Services	245	0	325	0				
Finance Benefits - B&B HB claims increasing due to Covid, not all can be claimed against Housing benefit subsidy so pressure on budget.	0	307	0	0	Forecast assumes the upward trend to continue until December.	Best Case - Already Assumed (£0k). Worst Case - Cases won't return to normal levels until April (+£88k)	Requirement continues on beyond this financial year.	
Council Tax & NNDR - Shortfall in Summons income due to courts being closed and decision to halt recovery of Unpaid Council Tax & Business Rates		0	60	0	Assumed cases back to court from September.	Best Case - Already assumed (£0k) Worst Case - Courts not open until April (+£60k)		
Total Finance	0	307	60	0				
Future Monmouthshire								
Future Monmouthshire - Unachievable 20-21 Savings relating to Authority Wide Agency (£80k) and Fuel reductions (£34k).	114	0	0	0	Possible risk that amount will not be achieved but we are looking to capture savings when they are identified in services and to passport budget saving across.	Worst Case - Already Assumed. Best Case - Agency & Fuel costs will be captured within services (-£114k)	Agency saving will not be found so is a recurring pressure. Fuel saving is a possibility as home working and online meetings have increased reducing the need to travel.	
Total Future Monmouthshire	114	0	0	0				
People								
Corporate Training - Reduced Income	0	0	38	0	Income reduced as not able to provide courses for 1st quarter of the year	Best Case - Already Assumed. Medium Case - Courses not allowed to run until October (+£27k). Worst Case - Courses not allowed to run until January (+£54k)	Social distancing requirements could impact on class sizes affecting turnover.	
Total People	0	0	38	0				
TOTAL RESOURCES	359	307	423	0				

20-21 Sensitivity MTFP Risk 21-22 Worst Medium Best Pressure Risk Notes	
Worst Medium Best Pressure Risk Notes	
Worst Medium Best Pressure Risk Notes	
WOUST MEDIUM DEST FIESSURE NEW PAGE	
High Risk that Magor will remain vacant due to impact of C	Covid on market. No
0 0 -67 245 High sign that development company will be set up.	
We are not sure of what impact Covid will have on availabl	le properties/tenants
0 -100 200 High so this income target might not be achieved in 21-22.	e properties/tenants
Once refurbishment of Market Hall is complete we should	see an increase back
to normal levels. There is a risk that a second Covid Wave	could impact
27 0 -25 0 Medium towns/buildings.	
27 0 -192 445	
88 0 Medium Requirement to house all homeless means that this could a	contimue into 21-22.
Possibility that economic hardship caused to households w	ill cause an increase
60 0 Medium in unpaid council tax etc 148 0 0 0	
148 0 0	
Possibility that fuel saving could materialise. High risk that	agency saving will
0 0 -114 80 Medium not be captured so this could be a pressure in 21-22.	
0 0 -114 80	
Social distancing guidleines could impact of class sizes goin	g into 21-22 which
54 27 Medium will impact turnover.	
54 27 0	
229 27 -306 525	
and the JEJ	

^{*}Core assumptions examples (time period ,number ,budget ,frequency, etc)
~Variable factors in Core assumptions (time period - sensitivity, numbers, policy, frequency, etc)